

Thank you, Professor Lloyd, Chancellor Hill, and everyone here today, this is an honour.

As Professor Lloyd mentioned, I was Chancellor at UniSA for six years.

During that time, it was my great pleasure to speak at many graduation ceremonies, and my role was always to congratulate you, the students, on your achievements.

I must admit it feels slightly strange to be here today reflecting on my own achievements – this is not what I am used to on this stage, honoured as I am to be here.

With that in mind, I'd like to talk about some of things I've learned across my professional life that might relate to the journey you all commence today as graduates.

When you're starting out in your career, success is often a very personal thing, and I would encourage you to strive for those things you've set out to achieve for yourself.

That is, after all, why you worked so hard to be here today, and you can take great pride in the direction you have chosen, working towards the health and wellbeing of our community.

Because I have discovered the further you move into your professional life, the more success becomes about what you can achieve for *others*, rather than for yourself.

Over the years, I have been very fortunate to be part of some fantastic teams, and in recent years, I was fortunate to lead a fantastic team at UniSA.

And I have learned that, as either a member of a team or the leader of that team, you carry a great responsibility.

It's not just a responsibility to ensure a job well done, but also a responsibility to ensure your team members feel valued and take satisfaction from the things you achieve together.

That is something I've been fortunate to experience consistently across my time at UniSA, both as a member of Council and as the Chancellor.

Universities tend to be places where collegiality and careful collaboration are the preferred way of working, but I can honestly say that UniSA takes that to a whole new level.

As Professor Lloyd mentioned, in my time as Chancellor, we went through remarkable changes and challenges, including a global pandemic, a complete restructuring of our academic organisation, and now the collaboration with our colleagues at the University of Adelaide to create a new university for South Australia.

Through all these activities, I've always felt I was part of a team that believed in the value of innovation, the importance of diversity and, above all, the need to work together.

If I could point to one thing that I have learned from UniSA, the one thing I am most proud of from my time here, it is the understanding that the important things can never be achieved alone – they require a team.

It has been my privilege and honour to serve team UniSA, and I am humbled and grateful for this acknowledgement, and for the opportunity to share it with the people that matter most at this University – you, the students.

I hope you all go on to become marvellous colleagues for the people you meet throughout life, and I offer my thanks again to Professor Lloyd, Chancellor Hill, and everyone at UniSA, for this wonderful honour.

Thank you.