

**Chancellor, the University of South Australia awards the Honorary Degree of Doctor of the University to a person of eminence who has made a distinguished contribution to public service, or a field of academic endeavour or artistic pursuit.**

**It is my pleasure to present Ms Carr for the Honorary Degree of Doctor of the University in recognition of her outstanding service to higher education, and to South Australia.**

Born and educated in rural South Australia, Pauline has built a career of close to 40 years across the resources, construction, superannuation, education, retail and community healthcare sectors.

She has brought her executive expertise in business improvement, governance, compliance and risk management to some of the nation's most significant enterprises and ASX-listed companies.

A graduate of the Australian National University with a Bachelor of Economics and, later, an MBA, Pauline began her professional career with an international resources company before returning to Adelaide for a senior accounting role with Normandy Mining Limited.

She ultimately became Executive General Manager and a member of Normandy's leadership team, playing a pivotal role in the company's rapid growth and global expansion. Following its takeover of Normandy, Pauline continued in an executive role with Newmont Mining Asia Pacific – part of the world's largest gold mining company.

She was a member of the South Australian Government's Mineral and Petroleum Expert Group for many years and also chaired the SA Government's Minerals and Energy Advisory Council.

Pauline currently serves as Chair of National Pharmacies and is a non-executive director of ASX-listed companies in the resources sector. She is a Fellow of both the Governance Institute of Australia and the Australian Institute of Company Directors.

In parallel with her corporate career, Pauline has made an extraordinary contribution to higher education. She has held the position of Pro Chancellor at the University of South Australia, has served as a member of the University's Council and several committees, and has chaired a number of its committees including its Audit and Risk Management Committee, Senior Remuneration Committee and Governance and Nomination Committee.

She was appointed the University's Chancellor in 2018 and, throughout her six years in the role, led the institution with steadiness and care, most notably through the profound challenges of the COVID-19 pandemic. Her leadership was integral to the complex negotiations and careful navigation that led to the creation of the new Adelaide University.

In 2024, she was appointed Transition Chancellor of the new University, underscoring her commitment to shaping higher education in South Australia.

**Pauline's exceptional career is defined by her professional acumen, her deep integrity and her dedication to service. She has had a lasting impact across business, governance and higher education in our state. It is therefore fitting that we recognise her distinguished contributions.**

**Chancellor, I am pleased to present Pauline Faye Carr for the Honorary Degree of Doctor of the University.**