

# Lean Leadership

A new 3 day workshop designed for senior staff as a major stepping stone on a journey to creating a Lean Enterprise in their own organisation. Led by Shingo Prize Winner, Gary Griffiths.

## The Lean Business Model



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In order to develop a truly Lean Enterprise it is necessary for leaders to understand what lean thinking is, how it needs to be approached, what their role is in leading the organisation and how they need to instil a set of, often, new behaviours and levels of engagement.

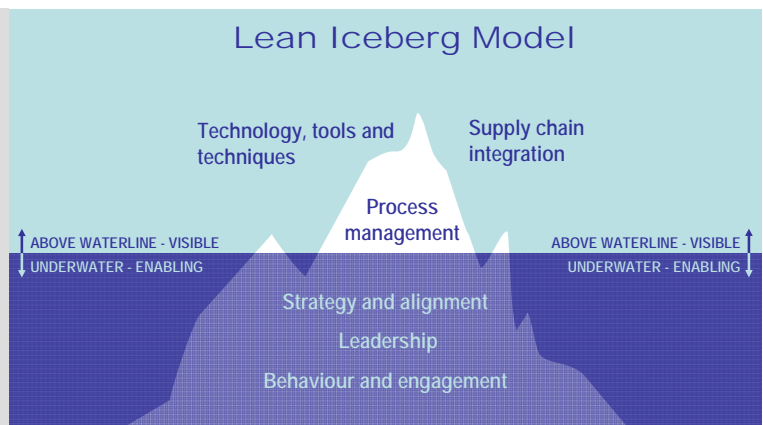
A significant step on this journey is participating in a 'Leading the Lean Lifestyle' education event with the objective of:

- Gaining an understanding of what Lean Thinking is and how others have successfully used it.
- Gaining an understanding of what it means to you.
- Gauging where you are on your lean journey
- Establishing a broad implementation plan and the next steps to take.

Using the 'Lean Business Model' the workshop will provide you with insights into what a true Lean Enterprise is, the different elements that must be addressed, where you are on your lean journey and perhaps most importantly provide a framework for you to consider how you might go about creating a Lean Enterprise in your organisation.

### Workshop Topics Include

- Lean principles & putting them into practice
- Understanding customer value
- Key elements of a lean organisation
- Strategy alignment & deployment
- Lean maturity assessment
- The extended enterprise
- Employee engagement
- The lean iceberg model
- Case studies of sustainable change
- Interactive planning session



## Agenda Day 1: What is Lean Thinking?

Objectives, Introduction & Expectations for the Workshop

What is Lean Thinking?

- What are the Key Principles?, What are the benefits? Where has it been used?

How Does this Relate to your Organisation?

Why Change Can Fail

Putting the Lean Principles into Practice

- Achieving a Shared Vision & Strategy through Strategy Deployment. Optimising Existing Potential through Value Stream

## Agenda Day 2: What are the Key Elements of a Lean Organisation?

Putting the Lean Principles into Practice (continued)

- Achieving a Shared Character through People Enabled Processes. Aligning Tools to the Business Needs Extending from Inside to the Whole Supply Chain

Benchmarking where you are on your Lean Journey

## Agenda Day 3: How are you Going to Apply Lean?

Implementation Approaches and Choices

Case Examples of Sustainable Change

- Inside the Organisation: Burton's Biscuits, Cogent, Corus. In the Supply Chain: Golden Circle/Woolworths (Australia)

Interactive Planning session to develop the Way Forward

- What approach are you going to take? How are you going to apply lean? Who are the key stakeholders? How do we engage and involve others (e.g. HR [including OD], Finance? What is our rough cut plan? What outside support do we need?

Where Do You Go from Here?

# Workshop Administration

### Registration

Complete the form below and post or fax back to UniSA. Note that this is a 'small group' workshop (i.e. around 15 participants).

### Location & Accommodation

All courses take place in a central Adelaide Venue (with close by accommodation). Contact Robert Lloyd on 08 8302 0633.

### Fees

\$3350 plus GST per delegate. A discount to \$ 2950 plus GST is available for bookings paid by COB 16th October 2009. Note that this does **not** include accommodation costs. Make cheques payable to UniSA. This application will become a **tax invoice**.

### Joining Instructions

These will be sent approximately two weeks before the workshop

### Supporting Material

Included is full documentation -notes, reference materials etc.

### Course Date

Thursday 19th November 2009 to Saturday 21st November 2009

### Cancellations

Cancellations received in writing more than 3 weeks before the event will receive a refund. Substitutions can be made. We reserve the right to cancel a course if insufficient delegates register.

Organisation			Contact/Booker:
Address			Phone:
			Email:
Delegate Name	Course Date	Cost	
1			
2			
Tick payment method			Total \$
Visa <input type="checkbox"/>	Cardholder Name	Card Number:	
Cheque <input type="checkbox"/>	Expiry Date:	Cardholder's signature:	
Invoice (provide PO number) <input type="checkbox"/>	Purchase Order number:	Invoice address (if different from above)	
Sub Total - Less 10% (if applicable)			\$
Grand Total			\$



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